# ANNUAL REPORT 2014

EINANCIN

ANCE

LESTATE DEVELOPMENT



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### **ABOUT US**

Fay-Penn was incorporated in 1991 as a 501(c)(3) nonprofit organization to assist in growing the economy of Fayette County. We provide comprehensive, second-to-none business development services through our staff or partners to make our clients more competitive in a global marketplace.

#### **PRIMARY OBJECTIVES**

- Create and retain jobs
- Generate private and public business investment
- Increase the tax base
- Sustain a supportive environment for business start-up, expansion and attraction



William B. Blaney Chairman

### **CHAIRMAN'S MESSAGE**

The year 2014 was one of transition at Fay-Penn. As it began, we expressed our appreciation to our past chairman, Steve Neubauer, for leading us through a challenging four years. Steve handled issues with great aplomb and I cannot thank him enough for the solid organization that he entrusted to me.

One of my first tasks was to lead a search for a new executive director. Bob Shark joined Fay-Penn in late July, bringing with him a fresh, outsider's perspective that challenged the organization to grow in ways it never had before. It has been a pleasure getting to know him.

I also extend my gratitude to our staff for their unwavering dedication to the organization. They are the true heroes who kept the organization moving forward during my time as interim executive director. They have been through tweaks - and sometimes ninety degree turns - but they remain firmly aligned with our mission to grow the economy in Fayette County.

Of course, my appreciation would be incomplete if I did not recognize the support of our board, the work of our committees, and the backing of each of our members and other stakeholders that help to make Fay-Penn the stellar organization that it is.

Look for even more renewed emphasis on enhancing Fay-Penn's core competencies in 2015. Our future has never looked brighter!

Respectfully yours,

William & Blan

William B. Blaney



Finance Business Needs Provide Business Sites Build Workforce Capabilities Promote Fayette County Business Amenities Develop Entrepreneurship Generate Business Opportunity Awareness Enhance Tourism Establish Business Partnerships Facilitate Exporting and Government Contracting Coordinate Government Program Assistance and Tax Credits Support Local Agriculture

### **KEY PERFORMANCE INDICATORS**

	2014	CUMULATIVE 1992-2014
COMPLETED PROJECTS	13	321
JOBS CREATED & RETAINED*	266	8,770
INCREASE IN ANNUAL PAYROLL	\$10,251,871	\$191,001,636
INCREASE IN ANNUAL TAXES**	\$417,251	\$8,224,686
CONSTRUCTION DOLLARS	\$719,847	\$528,484,420
NEW INVESTMENT	\$3,896,848	\$1,305,480,428
PUBLIC FINANCING	\$1 <b>,449,382</b>	\$221,055,977
PRIVATE INVESTMENT	\$2,447,466	\$1,084,424,451

 Based upon current and three-year projections provided by companies. The cumulative data is not adjusted to reflect reductions or increases in original estimates.

\*\* Does not include residential, municipal, school or county real estate taxes







Dunbar Township Business Park, Dunbar Twp.

University Business Park, North Union Twp.

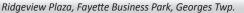
Fayette Business Park, Georges Twp.

### **REVOLVING LOAN FUND ACTIVITY**

Fay-Penn's Revolving Loan Fund (RLF) was first capitalized in 1993 with \$1 million, which grew to \$14.7 million by the end of 2014. The RLF consists of eight programs that provide low interest financing to eligible businesses for various projects such as equipment purchases, facility expansions and operating capital. A total of 173 loans have been made since 1993 resulting in \$62.4 million in new investment.

The RLF 2014 activity is summarized below:

TOTAL REVOLVING LOAN FUND DOLLARS	\$14.7 MILLION	
NUMBER OF COMPANIES ASSISTED	5	
NUMBER OF LOANS MADE	5	
NEW TOTAL INVESTMENT	\$1,447,911	
LOAN AMOUNTS	\$655,750	
PRIVATE INVESTMENT	\$792,161	
JOBS CREATED/RETAINED	39	1



Vertex Building, Fayette Business Park, Georges Twp.

Brownsville Plaza







119 ICMI Road Business Center, Dunbar Twp.



Eberly Business Center, University Business Park, North Union Twp.

### **REAL ESTATE ACTIVITY**

#### LAND:

- TOTAL LAND SALES: \$917,000
  - SOLD A 5.82 ACRE LOT IN THE FAYETTE BUSINESS PARK TO LEE'S PLUMBING & EXCAVATION
  - SOLD A 3.95 ACRE LOT IN THE UNIVERSITY BUSINESS PARK TO SPEEDWAY
- CAPITAL INVESTMENT: \$177,000
  - PLANNING, ENGINEERING AND
    INFRASTRUCTURE IMPROVEMENTS AT 3
    BUSINESS PARK LOCATIONS

#### **BUILDING:**

- TOTAL BUILDING ACQUISITIONS: \$342,500
  - ACQUIRED A 6,500 SF BUILDING ON A 2.39 ACRE LOT IN NORTH UNION TWP. TO LEASE TO FASTENAL
- TOTAL BUILDING SALES: \$172,000
  - SOLD A 6,000 SF BUILDING ON A .55 ACRE LOT IN UNIONTOWN TO ST. VINCENT DE PAUL
- CAPITAL & LEASEHOLD INVESTMENTS: \$390,000
  - IMPROVEMENTS WERE MADE AT 8 BUILDINGS

### **CURRENT REAL ESTATE HOLDINGS**

TOTAL NUMBER OF PROPERTIES OWNED (LAND & BUILDING SITES)	21
NUMBER OF LAND ONLY SITES:	7
TOTAL ACRES:	1,511
DEVELOPED:	195
UNDEVELOPED:	1,316
NUMBER OF BUILDING SITES:	14
TOTAL NUMBER OF BUILDINGS:	16
TOTAL SQUARE FEET: (INCLUDES COMMON AREAS)	709,817
% LEASED*	86%
% VACANT*	14%
* BASED UPON TOTAL LEASABLE SPACE	

Redstone Twp.

500 Mt. View Drive, Fayette Business Park, Georges Twp.



Fay-Penn Business Center, North Union Twp.

### **BUSINESS DEVELOPMENT PROJECTS**



#### THE BOEING COMPANY, GEORGES TWP.

COMPANY PRODUCT/SERVICE:
SERVICE(S) PROVIDED:
PROJECT DESCRIPTION:

TOTAL EST. PROJECT COST:

WEBSITE

TORPEDO DEFENSE SYSTEMS FOR U.S. NAVY SHIPS STATE FUNDING & JOB TAX CREDIT ASSISTANCE EXISTING BUSINESS EXPANSION PROJECT NEW STREAMLINED PRODUCTION LINE JOB TRAINING \$786,000 BOEING.COM

#### LEE'S PLUMBING AND EXCAVATION, GEORGES TWP.

COMPANY PRODUCT/SERVICE:	RESIDENTIAL & INDUSTRIAL PLUMBING AND SITE EXCAVATION
SERVICE(S) PROVIDED:	SITE LOCATION ASSISTANCE SOLD 6 ACRES IN FAYETTE BUSINESS PARK
PROJECT DESCRIPTION:	BUSINESS EXPANSION/LOCATION PROJECT ACQUIRED LAND FOR CONSTRUCTION OF NEW HEADQUARTERS
TOTAL NEW INVESTMENT:	\$192,000

#### FASTENAL, NORTH UNION TWP.

COMPANY PRODUCT/SERVICE:	DISTRIBUTOR OF CONSTRUCTION TOOLS & PRODUCTS
SERVICE(S) PROVIDED:	SITE LOCATION ASSISTANCE LAND & BUILDING ACQUISITION FOR LEASE WITH BUILD-OUT
PROJECT DESCRIPTION:	EXISTING BUSINESS RELOCATION PROJECT LEASED 6,500 SF BUILDING
TOTAL NEW INVESTMENT:	\$362,500
WEBSITE:	FASTENAL.COM



#### SPEEDWAY, LLC, NORTH UNION TWP.

COMPANY PRODUCT/SERVICE:	CONVENIENCE STORE/GAS STATION
SERVICE(S) PROVIDED:	SITE LOCATION ASSISTANCE SOLD 4 ACRES IN UNIVERSITY BUSINESS PARK
PROJECT DESCRIPTION:	NEW BUSINESS LOCATION LAND ACQUISITION FOR CONSTRUCTION OF A NEW FACILITY
TOTAL NEW INVESTMENT:	\$725,000
WEBSITE:	SPEEDWAY.COM

Speciercy

#### THE COUCH, LLC, CONNELLSVILLE

COMPANY PRODUCT/SERVICE:	PROFESSIONAL FAMILY COUNSELING
SERVICE(S) PROVIDED:	RLF LOAN
PROJECT DESCRIPTION:	NEW BUSINESS START-UP MACHINERY & EQUIPMENT AND WORKING CAPITAL
TOTAL EST. NEW INVESTMENT:	\$14,500
WEBSITE:	THECOUCHLLC.COM

### MASON'S MARK, DUNBAR TWP.

COMPANY PRODUCT/SERVICE:	MANUFACTURER & DISTRIBUTOR OF STONE VENEER
SERVICE(S) PROVIDED:	SITE LOCATION ASSISTANCE BUILDING LEASE AND BUILD-TO-SUIT SERVICES
PROJECT DESCRIPTION:	EXISTING BUSINESS RELOCATION PROJECT LEASED 5,000 SF IN 119 ICMI ROAD BUSINESS CENTER NEW EQUIPMENT ACQUISITION
TOTAL NEW INVESTMENT:	\$9 <mark>6,000</mark>
WEBSITE:	MASONSMARKSTONE.COM



#### FALCK SAFETY SERVICES, DUNBAR TWP.

COMPANY PRODUCT/SERVICE: SERVICE(S) PROVIDED:

**PROJECT DESCRIPTION:** 

TOTAL EST. NEW INVESTMENT: WEBSITE:

WORKPLACE SAFETY TRAINING PROVIDER SITE LOCATION ASSISTANCE BUILDING LEASE & BUILD-TO-SUIT SERVICES NEW BUSINESS LOCATION PROJECT LEASE AND BUILD-OUT OF 4,800 SQ. FT. \$110,437 FALCK.COM

#### PENN SUMMIT INSURANCE AGENCY, LLC, FARMINGTON

COMPANY PRODUCT/SERVICE:	INDEPENDENT FULL-SERVICE INSURANCE AGENCY
SERVICE(S) PROVIDED:	RLF LOAN
PROJECT DESCRIPTION:	REAL ESTATE ACQUISITION, NEW EQUIPMENT & WORKING CAPITAL
TOTAL EST. NEW INVESTMENT:	\$598,411
WEBSITE:	PENNSUMMIT.NET

#### PETANGA CONSULTING, LLC DBA FAT ANGELO'S, NORTH UNION TWP.

COMPANY PRODUCT/SERVICE: SERVICE(S) PROVIDED:

TOTAL EST. NEW INVESTMENT:

**PROJECT DESCRIPTION:** 

WEBSITE:

RESTAURANT ESTABLISHMENT RLF LOAN SMALL BUSINESS TECHNICAL ASSISTANCE REAL ESTATE ACQUISITION \$125,000 FATANGELOSMENU.COM NUWELD, INC., NORTH UNION TWP.

COMPANY PRODUCT/SERVICE:	SPECIALIZED MECHANICAL SERVICES FOR THE GAS & OIL INDUSTRY
SERVICE(S) PROVIDED:	SITE LOCATION ASSISTANCE BUILDING LEASE & BUILD-TO-SUIT SERVICES
PROJECT DESCRIPTION:	NEW BUSINESS LOCATION PROJECT LEASE AND BUILD-OUT OF 6,170 SF
TOTAL EST. NEW INVESTMENT:	\$5,000
WEBSITE:	NUWELDINC.COM

#### **GENESIS HOUSE MINISTRIES, INC., UNIONTOWN**

COMPANY PRODUCT/SERVICE: NON-PROFIT FACILITY FOR PAROLEES SERVICE(S) PROVIDED: **RLF LOAN** PROJECT DESCRIPTION: WORKING CAPITAL \$100,000 TOTAL EST. NEW INVESTMENT:

#### **ST. VINCENT DE PAUL, UNIONTOWN**

COMPANY PRODUCT/SERVICE: FAITH-BASED CHARITABLE ORGANIZATION SERVICE(S) PROVIDED: PROJECT DESCRIPTION: TOTAL EST. NEW INVESTMENT: \$172,000

SOLD REAL ESTATE ACQUISITION OF A 6,000 SF BUILDING

#### **BIG PIPE, LLC/HIBBS AWNING, CITY OF UNIONTOWN**

SERVICE(S) PROVIDED: **PROJECT DESCRIPTION:** TOTAL EST. NEW INVESTMENT: WEBSITE:

COMPANY PRODUCT/SERVICE: CUSTOM AWNINGS, CANOPIES, RAILINGS & ENCLOSURES **RLF LOAN BUSINESS ACQUISITION** \$610,000 HIBBSAWNING.COM



### **PROGRAM ACTIVITY**

Fay-Penn provides ongoing business and workforce development services through numerous programs, initiatives and partnerships. In addition to responding to inquires, Fay-Penn takes a proactive approach to economic development through its outreach programs.

This section contains a highlight of some of those activities and partnerships, and the level of activity generated.

## PREP

#### PARTNERSHIP FOR REGIONAL ECONOMIC PERFORMANCE:

The Partnership for Regional Economic Performance (PREP) is funded by the Commonwealth of PA to create networks of business assistance delivery systems. Organizations within ten regions throughout PA coordinate amongst each other to ensure inquiries from a business or potential entrepreneur are acted upon expeditiously. Fay-Penn operates in the Southwest PREP region along with other trained and experienced experts to provide one-on-one counseling, specialized workshops, and financial incentives.

#### RURAL MICROENTREPRENEUR ASSISTANCE PROGRAM:

To complement loan financing made through its Rural Microentrepreneur Assistance Program (RMAP) fund, Fay-Penn provides business planning assistance to start-up businesses in conjunction with the St. Vincent College Small Business Development Center.

#### **2014 ACTIVITY OVERVIEW**

TOTAL CLIENT INQUIRIES	51
CLIENTS ASSISTED	42
BREP VISITS	30
FINANCING ASSISTANCE	27
BUSINESS PLANS COMPLETED	21
SITE SELECTION	18
OPERATIONS ASSISTANCE	17
FAY-PENN LOANS	5
BUSINESS START-UPS	4
TRAINING/SEMINAR EVENTS	3
TRAINING/SEMINAR ATTENDEES	89
COMMUNITY REVITALIZATION GRANTS	9
WORKFORCE CLIENTS	7

WORKFORCE CLIENTS	7
SCHOLARSHIPS PROVIDED	42
SAT PREP ASSISTANCE	16
INTERNSHIPS FUNDED	4
GED ASSISTANCE	2

#### **BUSINESS RETENTION & EXPANSION**

PROGRAM: Fay-Penn conducts individual on-site outreach interviews with business owners to build relationships and to investigate an organization's business practices, strengths, challenges, and needs via the Business Retention and Expansion Program (BREP). Fay-Penn targets programs, resources, and opportunities of potential benefit to that organization. Information obtained from the owners is also used to aid in developing future Pennsylvania economic development policies and programs.



NFPA Fluid Power Challenge Event at Penn State Fayette - The Eberly Campus



Fayette CTI - Workforce Development Scholarship Fund Recipients and Teachers

#### WORKFORCE DEVELOPMENT:

Fay-Penn assists both employers and employees in meeting the human resource needs of businesses in Fayette County. Activities included:

- Participating as a member of the Westmoreland-Fayette Workforce Investment Board (West-Fay WIB). The WIB oversees the local Workforce Investment Area and its service delivery centers.
- Partnering with PA CareerLink.
- Facilitating resources to assist with employee recruitment.
- Accessing funding sources to help defray training costs via PA WEDNet and Onthe-Job-Training (OJT).
- Sponsoring/attending 16 workforce events throughout the region.
- Co-leading, along with the Fayette County Chamber of Commerce, the Fayette Business Education Partnership (FBEP), a consortium of businesses, educators, and other groups to develop collaboration among businesses and educators to ensure that worker skill set education and training programs match employer needs.
- Establishing a \$150,000 fund to sponsor workforce scholarships in Fayette County. The fund provided grant monies for post-secondary education, internships, GED testing, student of the month/ year recognition awards, and PA Free Enterprise Week participants.

**BUSINESS TRAININGS/SEMINARS:** 

Fay-Penn sponsored three business education events.

- Bankers' Breakfast: Information sharing between conventional lenders and economic development groups in teaming to support higher risk business investment.
- Financial Literacy Workshop: Money topics for individuals, including fraud detection, mortgages, investment products, and retirement.
- Executive Workshop: Led by Catalyst Connection, a series of four sessions discussing shale gas opportunities, leadership succession, video and social media marketing, and strategic marketing and innovation.

#### **COMMUNITY REVITALIZATION FUND:**

Fay-Penn awarded \$6,968 in Community Reinvestment Fund grants. The Fund derives money each year from the Fay-Penn annual meeting auction to be awarded to local non-profits for projects such as playground improvements, after school programs, children's reading programs and more.



Bankers' Breakfast Event



Bill Wehry, State Exec. Dir. of USDA's Farm Service Agency, speaking at the 2014 Buy Local Summit



USCAA National Basketball Championship held at Penn State Fayette - The Eberly Campus



Community Reinvestment Fund Check Presentation to the National Road Heritage Corridor



Community Reinvestment Fund Check Presentation to Ben Franklin Elementary School for new playground equipment



Fay-Penn supported local agriculture by conducting weekly farmer's markets at various locations throughout the County

#### LOCAL ECONOMY INITIATIVE

Fay-Penn initiated the "Buy Local" Program in 2008 to boost awareness of local community businesses. Over the lifetime of the program, Fay-Penn hired four full-time staff, obtained grant funding, and contributed financial resources. From 2008 through 2014, Fay-Penn contributed \$1.1 million of its own capital toward the total program costs of \$1.6 million.

Fay-Penn's successful launch of the program culminated in transferring its leadership to a longtime Buy Local partner, The Herald-Standard, in December of 2014. We applaud the newspaper's willingness to step up to this task, and wish continuing success to the new "Be Local" partnership.

2014 highlights include:

- Obtaining \$130,000 in grants to fund Buy Local marketing efforts and a downtown Uniontown food-cooperative feasibility study.
- Conducting weekly farmers' markets in Brownsville, Connellsville, Masontown, Scottdale, and Uniontown.
- Sponsoring the 4th Annual Buy Local Summit with speakers and attendees from leading federal and state agricultural entities.
- Providing \$17,000 in marketing assistance funding to the United States Collegiate Athletic Association (USCAA) men's and women's basketball championships held at Penn State Fayette – The Eberly Campus.
- Sponsoring or participating in 17 community events to promote local economy initiatives.

### **OFFICERS, DIRECTORS & STAFF**

#### MAY 2015

#### **Officers**



William Blaney Vice President/ General Manager Blaney Farms



James Foutz Ma CPA Accou Sprow



Mark Fike Lav Account Executive Sprowls Insurance Group



Lawrence Kiefer Treasurer Scottdale Bank & Trust





Greg Parsons Owner, Parsons Insurance

ASSISTANT SECRETARY



Stephen Neubauer President/General Manager Neubauer's Flowers, Inc.

#### <u>Staff</u>

Executive

Bob Shark Executive Director

Administration

Traci Klink Executive Assistant/Office Manager

Sandy McClelland Secretary/Administrative Assistant

Cindy Tucker Administrative Assistant

#### Assets & Contracts

Tina W. Wargo Asset & Contract Department Manager

**Twila Kendall** Technical Assistance Specialist

Ron Cole Construction/Property Coordinator

#### Accounting and Finance

Linda Yuhaniak Accounting & Finance Department Manager

Brenda Sapic Senior Accounting Assistant

Kimberly Wyda Accounting Assistant

Gloria Calabro Loan Servicing Specialist

#### **Economic Development**

Dana Kendrick Economic Development Department Manager

Alicia Thompson Economic Development Specialist

Lori Scott Economic Development Specialist

Jennifer Kooser Small Business Specialist

#### Workforce Development

Tom Cramer Workforce Development Specialist

#### **Directors**

Ed Balling President, Fairchance Construction

Dave Berish President, Berish Agency, Inc. Brian Boyle

Vice President, TecEng Solutions

Nancy Dean Burke Former Gen. Mgr., Microdiamant

**Todd Casteel** President & CEO, Casteel Corporation

John F. Coleman Branch Mgr./1st VP., Janney Montgomery Scott

Michelle Cunningham Chief Executive Officer, Highlands Hospital

Nancy Decker President & CEO, Laurel Business Institute

Henry A. Dunham Vice President, Community Bank

Ed Fike Mayor, City of Uniontown

Edward J. Franczyk Market President, United Bank

George Franks President, Masontown Trophy & Embroidery

Wayne Freed Vice Pres., Business Banking, First National Bank

Johnathan Garlow President, Ford Business Machines, Inc.

Dan Gearing Mgr., Specialty Conduit & Manufacturing., LLC

James Gnagey Owner, Gnagey Gas & Oil, Inc.

Tiffany R. M. Guittap Branch Mgr.- ISP/Asst. VP, First Niagara Bank

Max R. House, Jr. President, House Financial Service

William K. Jackson Owner, Jackson Farms

Dr. Ed Jeffreys Exec. Dir., Fayette County Career & Technical Institute Richard Kasunic Retired PA Senator

Corbin Kearns Plant Manager, Johnson Matthey

Bryan S. Kisiel Managing Shareholder, Kisiel & Associates, PC

Sharon Klay Owner/President, Christian W. Klay Winery Terri Knupp Area Mgr., First Energy/West Penn Power Raymond J. Koffler, II

Senior Vice President, PNC Bank Leo T. Krantz, Jr.

Retired Greg Lincoln Mayor, City of Connellsville

John Malone Vice President, Somerset Trust

Pat McCulloch Partner, Computer Trends/OffSite Datasafe

Robert McKeown President, Keystone Gas Solutions, LLC

James Means Fayette County Assoc. of Twp. Supervisors

Pamela Moore General Manager, Uniontown Mall

Dennis Noonan VP of Sales, Nemacolin Woodlands Resort & Spa

Clara Pascoe Exec. Dir., Community Foundation of Fay. Co., PA

Dr. Charles Patrick Chancellor, Penn State Fayette - The Eberly Campus

Robert Pinarski Vice Pres/Publisher, Uniontown Newspapers George Rattay

Retired

Frank Ricco Secretary/Treasurer, Brownsville Bus Lines

Charmaine Sampson Administrative Assistant, The Eberly Foundation

Terrance Shallenberger President, Shallenberger Construction

Eli Shumar, Jr. Pres., Shumar's Welding & Machine Service, Inc.

Rusty Smalley President, George R. Smalley Co., Inc.

Reid Smith Loan Officer, Bridgeway Capital

Mark Wasler President, Kingfish Worldwide, Inc.

Fred E. Wright President, Ohiopyle Prints, Inc.

Edward Yankovich Vice President, International UMWA Dist. #2

Vince Zapotosky Chairman, Fay. Co. Board of Commissioners

### **FINANCIAL STATEMENTS**

#### Fay-Penn Economic Development Council and Laurel Hill Development Corporation

#### **COMBINED**

Statement of Activities For the Year Ended December 31, 2014

#### CHANGES IN NET ASSETS:

#### ASSETS

CURRORT				Cash and Cash Equivalent	\$	8,554,556
SUPPORT	AND REVENUES Grants	\$	466,507	Investments	\$	1,302,345
				Accounts Receivable, Net of Allowance	\$	1,436,397
	Contributions	\$	1,936	Other Assets	\$	184,177
	Member Contributions	\$	63,960	Revolving Loan Fund		
	Loan and Administration Fees	\$	34,122	-Cash and Cash Equivalent	\$	3,954,130
	Building Rental Income	\$	2,222,590	-Loans Receivable, Net of Allowance	\$	5,011,748
	Gas Lease Revenue and Royalties	\$	52,718	-Est. Receivable under Loan		
	Timber Sale	\$ \$	59,514	Guarantee Program	\$	26,000
	Interest-Revolving Loan Fund Investment Interest and Dividends	> \$	235,285 38,639	Property, Plant & Equipment		
	Annual Dinner	\$	40,433	Net of Acc. Depreciation	\$	27,884,051
	Gain on Sale of Assets	ې \$	585,847			
	Other	ې غ	125,877	TOTAL ASSETS	\$	48,353,404
	other	\$ _	125,877			
TOTAL SUP	PORT AND REVENUES	\$	3,927,428	LIABILITIES AND NET ASSETS		
EXPENSES				Liabilities:		
				Accounts Payable	\$	30,581
	Management and Administration	\$	515,783	Accrued Expenses	\$	326,081
	Building Expenses	\$	857,884	Security Deposits	\$	156,458
	Depreciation	\$	856,510	Deferred Revenue	\$	888,143
	Grant Expenses	\$	25,000	Mortgage Payable	\$	3,735,828
	Other	\$	259			
	Revolving Loan Program	\$	150,665	TOTAL LIABILITIES	\$	5,137,091
	Workforce and Educational Program	\$	201,304			
	Local Economy Initiative	\$	382,812	Net Assets:		
	Property Development & Operations	\$	171,766	Unrestricted:		
	Marketing, Annual Dinner & Annual Report	\$	187,765	Revolving Loan Fund	\$	14,709,115
TOTAL EXP	ENSES	Ś	3,349,748	Operating	\$	28,433,680
TOTALLA		Ŷ	3,343,740	Total Unrestricted	\$	43,142,795
Increase (D	Decrease) in Net Assets	\$	577,680	Temporarily Restricted		, ,
increase (B	cerease, in Net Assets	<b>–</b>	577,000	Operating	\$	73,518
Net Assets:				Total Net Assets	Ś	43,216,313
NEL ASSELS.					Ŷ	10)210)010
Not Accore	-January 1, 2014	\$	42,638,633			
				TOTAL LIABILITIES AND NET ASSETS	\$	48,353,404
increase (D	ecrease) in Net Assets	\$	577,680			
	S DECEMPER 21 2014	ć	42 216 212			
NET ASSET	S - DECEMBER 31, 2014	\$	43,216,313			

#### Fay-Penn Economic Development Council

#### Statement of Activities For the Year ended December 31, 2014

#### CHANGES IN NET ASSETS:

SUPPORT	AND REVENUES		
	Grants	\$	441,507
	Contributions	\$	1,936
	Member Contributions	\$	63,960
	Contribution from Affiliate	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	155,650
	Loan and Administration Fees	\$	28,472
	Building and Land Rental Income	\$	2,222,590
	Gas Lease Revenue and Royalties	\$	52,718
	Timber Sales	\$	59,514
	Interest-Revolving Loan Fund	Ş	235,285
	Interest Income - Other	Ş	12,871
	Annual Dinner Gain on Sale of Assets	\$ \$	40,433
	Other	ې \$	585,847 <u>124,254</u>
TOTAL SU	PPORT AND REVENUES	\$	4,025,037
EXPENSES			
	Management and Administration	\$	510,991
	Building Expenses	\$	815,096
	Depreciation	\$	856,510
	Revolving Loan Program	\$	150,665
	Workforce and Educational Program	\$ \$	201,304
	Local Economy Initiative	\$ \$	382,812
	Property Development & Operations Marketing, Annual Dinner & Annual Report	ې \$	171,766 <u>187,765</u>
TOTAL EXF	'ENSES	\$	3,276,909
Increase (I	Decrease) in Net Assets	\$	748,128
NET ASSE	rs		
Net Assets	-January 1, 2014	\$	31,412,758
	Decrease) in Net Assets	\$	748,128
NET ASSE	TS - DECEMBER 31, 2014	Ś	32,160,886
NET ASSE	TS - DECEMBER 31, 2014	\$	32,160,886
NET ASSET		\$	32,160,886
NET ASSE	Statement of Financial Position	\$	32,160,886
NET ASSE		\$	32,160,886
NET ASSET	Statement of Financial Position	\$	32,160,886
NET ASSET	Statement of Financial Position as of December 31, 2014		_
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent	\$	4,531,691
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments	\$	4,531,691 300,000
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance	\$ \$ \$	4,531,691 300,000 336,397
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets	\$	4,531,691 300,000
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund	\$ \$ \$ \$	4,531,691 300,000 336,397 184,177
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent	\$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance	\$ \$ \$ \$	4,531,691 300,000 336,397 184,177
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan	\$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance	\$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program	\$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748
ASSETS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 <u>27,381,920</u>
	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000
ASSETS TOTAL AS	Statement of Financial Position as of December 31, 2014 Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable, net of Allowance -Est. Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 <u>27,381,920</u>
ASSETS TOTAL ASS	SADD NET ASSETS	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 <u>27,381,920</u>
ASSETS TOTAL AS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 <u>27,381,920</u> <b>41,726,063</b>
ASSETS TOTAL ASS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS S AND NET ASSETS abilities: Accounts Payable	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 <u>27,381,920</u> <b>41,726,063</b>
ASSETS TOTAL ASS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS S AND NET ASSETS abilities: Accounts Payable Accrued Expenses	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 <u>27,381,920</u> <b>41,726,063</b>
ASSETS TOTAL ASS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS S AND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 <u>27,381,920</u> <b>41,726,063</b> 29,789 326,081 156,458
ASSETS TOTAL ASS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS SAND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits Deferred Revenue	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 27,381,920 41,726,063 29,789 326,081 156,458 888,143
ASSETS TOTAL ASS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS SAND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits Deferred Revenue Notes Payable	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 27,381,920 41,726,063 29,789 326,081 156,458 888,143 3,735,828
ASSETS TOTAL ASS LIABILITIE Current Lia	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS SAND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits Deferred Revenue Notes Payable Loans Payable - Laurel Hill Development	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 27,381,920 41,726,063 29,789 326,081 156,458 888,143 3,735,828 4,428,878
ASSETS TOTAL ASS	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS SAND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits Deferred Revenue Notes Payable Loans Payable - Laurel Hill Development	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 27,381,920 41,726,063 29,789 326,081 156,458 888,143 3,735,828
ASSETS TOTAL ASS LIABILITIE Current Lia Total Liabi	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS SAND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits Deferred Revenue Notes Payable Loans Payable - Laurel Hill Development Lities	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 27,381,920 41,726,063 29,789 326,081 156,458 888,143 3,735,828 4,428,878 9,565,177
ASSETS TOTAL ASS LIABILITIE Current Lia Total Liabi	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS SAND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits Deferred Revenue Notes Payable Loans Payable - Laurel Hill Development lities	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 27,381,920 41,726,063 29,789 326,081 156,458 888,143 3,735,828 4,428,878 9,565,177 32,112,368
ASSETS TOTAL ASS LIABILITIE Current Lia Total Liabi	Statement of Financial Position as of December 31, 2014 Cash and Cash Equivalent Investments Accounts Receivable, Net of Allowance Other Assets Revolving Loan Fund -Cash and Cash Equivalent -Loans Receivable, net of Allowance -Est. Receivable under Loan Guarantee Program Property, Plant & Equipment, Net of Acc. Depreciation SETS SAND NET ASSETS abilities: Accounts Payable Accrued Expenses Security Deposits Deferred Revenue Notes Payable Loans Payable - Laurel Hill Development lities	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,531,691 300,000 336,397 184,177 3,954,130 5,011,748 26,000 27,381,920 41,726,063 29,789 326,081 156,458 888,143 3,735,828 4,428,878 9,565,177

TOTAL LIABILITIES AND NET ASSETS

\$ 41,726,063

#### Laurel Hill Development Corporation

#### Statement of Activities For the Year ended December 31, 2014

#### CHANGES IN NET ASSETS:

SUPPORT AND REVENUES					
Grants	\$	25,000			
Investment Income	\$	25,768			
Administrative Fees	\$	5,650			
Other	\$	1,623			
TOTAL SUPPORT AND REVENUES	\$	58,041			
EXPENSES					
Management and Administration	\$	4,792			
Building Expenses	\$	42,788			
Marketing - Grant Expenses	\$	25,000			
Contribution to Affiliated Organization	\$	155,650			
Other	\$	259			
TOTAL EXPENSES	\$	228,489			
Increase (Decrease) in Net Assets	\$	(170,448)			
NET ASSETS:					
Net Assets-January 1, 2014	\$	11,225,875			
Increase (Decrease) in Net Assets	\$	<u>(170,448)</u>			
NET ASSETS - DECEMBER 31, 2014	\$	11,055,427			
	-				

#### Statement of Financial Position as of December 31, 2014

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Cash and Cash Equivalent	\$	4,022,865
Long Term Investments	\$	1,002,345
Accounts Receivable	\$	1,100,000
Loan Receivable - Fay-Penn	\$	4,428,878
Net Fixed Assets	\$	502,131
TOTAL ASSETS	\$	11,056,219
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts Payable	\$	792
Total Net Assets - Unrestricted	\$	11,055,427
TOTAL LIABILITIES AND NET ASSETS	\$	11,056,219

### **SPECIAL THANKS & ACKNOWLEDGEMENTS**

#### **MAJOR CONTRIBUTORS**

- US Appalachian Regional Commission
- US Department of Agriculture, Rural Development
- Commonwealth of Pennsylvania

#### **MEMBERSHIP**

- 84 Lumber AAA East Central Advanced Acoustic Concepts Atlantic Broadband **Bear Construction** Berish Agency, Inc. **Berkley Medical** Berwyn S. Detweiler, Inc. Blaney Farms, Inc. Boeing BPU Investment Management, Inc. Bridgeway Capital, Inc. Brodak's Shop-N-Save Brother's Lazer Service, Inc. Brownsville Bus Lines Brownsville Marine Products, LLC **Builders Association of Fayette County** Carlisle Construction Materials dba Hunter Panels **Casteel Corporation** Catalyst Connection **Centennial Chevrolet** Chevron, U.S.A., Inc. CHL Development Corp. Christian W. Klay Winery City of Connellsville City of Uniontown Coldwell Banker Laurel Ridge Realty Columbia Gas of PA, Inc. **Community Bank** Computer Trends, LLC Connect to Classrooms, Inc. Connellsville Area School District **Connellsville Chamber of Commerce** Connellsville Redevelopment Authority Dairy Queen of SWPA, Inc. **DeFrank Development** Demco Excavating, Inc. Donald M. Miller, Inc. Fairchance Construction Co. Fayette Chamber of Commerce Fayette Co. Assoc. of Twp. Supervisors Fayette Co. Assoc. for the Blind Fayette Co. Behavioral Health Admin. Fayette Co. Board of Commissioners Fayette Co. Career & Technical Institute Fayette Co. Community Action Agency
- Fayette Co. Housing Authority Fayette Parts Service, Inc. First Energy/West Penn Power Co. First Federal Savings & Loan of Greene Co. First National Bank of PA First Niagara Bank Ford Business Machines Fox, Deborah Gallatin Fuels Gene & Boots Candies, Inc. George, Port & George George R. Smalley Co., Inc. Gerome Manufacturing Co., Inc. Gnagey Gas & Oil Co. Inc. Goodwill Industries of Fayette Co. Greater Uniontown Heritage Consortium/ State Theatre Center for the Arts Hazemag, USA Inc. **Highlands Hospital** Holt & Bugbee Hardwoods House Financial Services Jackson Dairy Farm Janney Montgomery Scott, LLC John A. Fiesta Agency, Inc. Johnson Matthey, Inc. Kasunic, Richard, Senator Keystone Gas Solutions, LLC Kingfish Worldwide Kisiel & Associates PC Koval Building & Plumbing Supply Krantz, Leo T. Jr. Laurel Business Institute Laurel Caverns Laurel Highlands School District Laurel Machine Co. Mark IV Office Supply Masontown Borough Masontown Trophy & Embroidery Co. Matheson - Midwest Zone McClure and Wolf, LLP McMillen Engineering Meloni's Restaurant **MLP** Steel Microdiamant USA, Inc. Nationwide Payment Solutions Nemacolin Woodlands Resort & Spa Neubauer's Flowers, Inc.
- Laurel Highlands Visitors Bureau
- Fayette County Community Action Agency, Inc.
- PNC Foundation

North Fayette County Municipal Authority O.C. Cluss Lumber Co., Inc. Ohiopyle Prints, Inc. Parsons Insurance Services, LLC Penn State Fayette - The Eberly Campus Petanga Consulting dba Fat Angelo's Pine Hollow Mechanical, Inc. Plumbers & Pipefitters #354 PNC Bank Ptak's Redev. Auth. of the City of Uniontown Redev. Auth. of the County of Fayette Sampson, Charmaine L. Scottdale Bank & Trust Co. Sepic Orthodontics Shallenberger Construction Shane Felter Industries Shumar's Welding & Machine Service, Inc. Sisters of the Order of St. Basil the Great **Sleighter Engineering** Specialty Conduit & Manufacturing, LLC Sprowls Insurance Group Stefano's Printing, Inc. Stephen R. Haky Funeral Home Township of Brownsville Township of Bullskin Township of Georges Township of German Township of Luzerne Township of Redstone Township of Saltlick Township of Springhill Township of Upper Tyrone Township of Wharton Uniontown Area School District Uniontown Country Club Uniontown Hospital Uniontown Mall Uniontown Newspapers, Inc. United Bank United Dairv United Mine Workers of America Vermin Control Co. Vertex Outsourcing, LLC Vitalink West Penn Warehousing Western PA Conservancy/Fallingwater Westmoreland-Fayette WIB WSW Holdings, Inc. **ZRM Enterprises** 





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